



الحركة الاجتماعية
MOUVEMENT SOCIAL

Annual Report



www.mouvementsocial.org

2025

TABLE OF CONTENTS

FOREWORD BY THE EXECUTIVE DIRECTOR..... 03

1. PILLAR ACTIONS 05

Socio-Economic Empowerment 05

- *Work That Restores & Sustains* 06

Education 07

- *“Can’t Wait To Learn” Program* 09

Protection 10

- *Strengthening Local Child Protection Systems* 12

Youth & Women In Conflict With The Law 13

2. INTERDISCIPLINARY ACTIONS 15

Social & Behavioral Change 17

Multi-Service Community Centers, MSCC - MAKANI 19

Link “Lift Obstacles In Kids’ Future” 21

Ghiras: Guiding Human Potential, Fostering Inclusion, Strengthening Resilience, & Building More Aware Societies- Dubai Cares 23

3. ADVOCACY AND STRENGTHENING SUPPORT FOR LOCAL ACTORS 25

4. SPECIAL MILESTONES 26

Advancing Juvenile Justice: The Roumieh–Werwar Transfer 26

Grégoire Haddad Centenary: Celebrating A Legacy Of Vision And Social Commitment 27

Strengthening Organizational Policies And Governance 28

Strategic Academic Partnership With Aunohr: Advancing Nonviolence Capacity 29

5. HUMAN CAPITAL & INTERNAL ACTIVITIES 30

Continuous Learning And Empowerment 30

Human Resources & Internships 30

6. KEY FINANCIAL FIGURES..... 31

MOUVEMENT SOCIAL

Empowerment that Moves a Nation



FOREWORD BY THE EXECUTIVE DIRECTOR

As 2024 came to a close—a year marked by war in Lebanon and the severe impact it had on people and institutions—we entered 2025 carrying an additional accumulation of challenges and crises. Successive crises in Lebanon have become a daily reality, affecting every individual and every household. Ongoing conflicts, a deep economic crisis, weakened basic services, and a state facing increasing difficulty in securing even

simple solutions have all contributed to a situation where vulnerability is no longer confined to a specific group, but is expanding day by day to affect society as a whole. This reality, with its overlapping crises, threatens social cohesion and civil peace. As tensions between communities increase, trust gradually erodes, and people's ability to cope with daily pressures continues to weaken.



Within this difficult context, the role of Mouvement Social becomes even more critical. Since 1961, the Movement has been guided by a firm conviction established by Archbishop Grégoire Haddad: that social action is not limited to providing assistance, but also encompasses comprehensive social and economic development at the level of society as a whole, serving individuals, communities, and the country. This conviction, carried forward across generations, remains at the core of Mouvement Social's understanding of development as a transformative process—one that seeks to create real and sustainable impact, rather than temporary interventions.

Throughout 2025, we continued to work in line with this approach. We remained present alongside communities, closely following their realities and engaging with complex contexts beyond short-term responses. We linked direct support with long-term follow-up, focusing on addressing root causes rather than only outcomes. Our efforts were directed toward reducing tensions between communities, rebuilding trust, and maintaining a minimum level of social cohesion despite challenging conditions.

These achievements would not have been possible without the commitment of the Mouvement Social team, the volunteers who dedicated their time and effort to serving people, and the partners and supporters who stood behind our work. Their contributions made it possible to implement sustainable programs, generate tangible impact in the lives of communities, and strengthen social cohesion at the national level.

This report reflects that trajectory. It presents the key initiatives and achievements carried forward during 2025, and situates Mouvement Social today within a critical phase that requires continuity in action, clarity in direction, and a sustained commitment to the people we serve.

Executive Director

Tamam Mroue

1. PILLAR ACTIONS

Grounded in human rights and active citizenship, our efforts unfold across four interconnected pillars that structure our response and amplify our impact:

- Socio-Economic Empowerment
- Education
- Protection
- Youth & Women in Conflict with the Law

SOCIO-ECONOMIC EMPOWERMENT

1,394 Lives Impacted

5,576 Indirect Lives Impacted

6 Governances

1,244,433.46 USD

This year, our work on socio-economic empowerment was defined by adaptability and grounded engagement. Across urban, rural, and conflict-affected contexts, we focused on reinforcing local economies through vocational pathways, employability, and support to small businesses—always guided by labor market realities and community priorities. While shifting governance structures, post-war recovery challenges, and uneven market conditions required adjustments in pace and approach, they also reinforced the importance of investing in local relationships and ownership. From emerging local committees in marginalized regions to renewed institutional collaboration and youth-led initiatives, our interventions continued to link livelihoods with dignity, resilience, and collective recovery, strengthening foundations rather than pursuing short-term gains.

During 2025, three projects ran simultaneously, delivering vocational training courses, cash-for-work programs, internships, community engagement activities, psychosocial support, and both internal and external referrals.

	ELEVATE II: Enhancing Local Economy through Technical & Vocational Education	Livelihood in Emergency	Employability & Empowerment of Youth in Crisis
FUNDING	Brot für die Welt (BROT)	Kreditanstalt für Wiederaufbau (KfW)	
PARTNERSHIP		UNICEF	

“You reached us at our most sensitive and hardest time, providing us with the most amazing opportunity to learn, earn, and find ourselves in the world of Labor.”

- A.H., a 23-year-old male, received competency-based training in sanitation and participated in the Cash for Work activity under the “Livelihood in Emergency” project.

WORK THAT RESTORES & SUSTAINS

This year, vocational skills became a bridge between economic recovery and post-war rehabilitation. Youth trained through vocational and competency-based trainings did not stop at employability; they actively applied their skills through the cash-for-work program to restore damaged public spaces and support local initiatives that strengthen social bonds. From rehabilitating public buildings in conflict-affected areas to youth-led efforts such as the restoration of Aarsal’s public garden, technical work evolved into collective action. These initiatives created shared spaces, renewed a sense of ownership, and fostered dialogue among communities previously shaped by tension. By linking income generation with visible community recovery, our interventions contributed not only to restoring infrastructure but also to rebuilding trust, resilience, and social cohesion—demonstrating how locally rooted skills can help heal both places and relationships.

47 Rehabilitation Projects

872 Cash For-Work

1,021 Trained Youth

EDUCATION

30,320 Trained Youth

2,332,578.61 USD

7,580 Lives Impacted

7 Governorates

Entering the 2024–2025 academic year, Lebanon’s education sector was already under strain following the impacts of war, with many children returning to damaged or overcrowded schools and carrying significant learning gaps from the previous year. These challenges were further compounded by diverse displacement dynamics, as some areas continued to host displaced populations while others experienced returns following the fall of the Syrian regime—creating shifting pressures on schools and communities alike. Amid ongoing instability and repeated disruptions to learning, Mouvement Social reinforced its education interventions to support all children. Through targeted programs focused on school retention, learning continuity, and family engagement, we worked to mitigate learning loss and ensure access to inclusive, safe, and supportive education environments that respond to the realities faced by children and their caregivers.

Throughout 2025, six projects were implemented to support vulnerable children and families in Lebanon, providing services such as retention support, basic literacy and numeracy, psychosocial support, early childhood education, child education pathways, awareness sessions, school rehabilitation, and internal and external referrals.

	Around the School, Education & Leisure	Lebanon Phase IV	Increasing Access to Specialized Child Protection and Integrated Education Services for the Most at-Risk Girls & Boys in Lebanon
FUNDING	Partage	Kreditanstalt für Wiederaufbau (KfW)	European Civil Protection and Humanitarian Aid Operations (ECHO)
PARTNERSHIP		Norwegian Refugee Council (NRC)	Save the Children International (SCI)

	NORAD	LEGO	Shabake II- SPACE II: Supporting Population affected by Conflict & Emergencies
FUNDING	Norwegian Ministry Of Foreign Affairs (NMFA)	LEGO	French Development Agency (AFD)
PARTNERSHIP	Save the Children International (SCI)	Norwegian Refugee Council (NRC)	Expertise France (EF)

“We now have a dream, hope, and opportunities to achieve, and we have built a conscious and creative personality.”

- H.A., a 12-year-old boy, participated in our BLN Program under the “Increasing Access to Specialized Child Protection and Integrated Education Services for the Most at-Risk Girls & Boys in Lebanon” project.



“CAN’T WAIT TO LEARN” PROGRAM

In 2025, Mouvement Social laid the groundwork for the “Can’t Wait to Learn” program, a digital, play-based initiative designed to help conflict-affected children regain literacy and numeracy skills lost due to displacement, school closures, and ongoing crises. In partnership with War Child, staff completed specialized Training of Trainers, and tablets with charging stations were distributed across pilot centers in Nabatieh, Saida, Ghobeiry, Ras Baalback, and Bourj Rahhal in Tyre. These preparatory steps set the stage for the program’s official rollout in 2026, offering personalized learning journeys aligned with the national curriculum and adapted to the Lebanese context. By providing safe, interactive spaces, the program will help children rebuild confidence, reconnect with peers, and engage in learning—while equipping staff and communities to expand this innovative approach across Lebanon in the coming years.

PROTECTION

30,320 Trained Youth **1,266,000.38** USD

27,596 Lives Impacted **7** Governorates

In 2025, children and families continued to face heightened risks due to conflict, displacement, and socio-economic instability. Building on our legacy, our protection initiatives combine immediate support, community engagement, and staff preparedness, ensuring children and caregivers access safe spaces, guidance, and the tools needed to recover, rebuild, and strengthen resilience continuing our long-standing commitment to safeguard those most at risk while fostering lasting social stability.

Our protection interventions spanned seven key projects, delivering services including child protection and gender-based violence case management, community awareness sessions, community-based and focused psychosocial support, QUDWA initiatives, community engagement, legal protection roundtables, capacity-building for street-connected children, arts and crafts activities, drop-in center services, psychosocial support, and referral services.

	Back to the Future-VI	Provision of Basic Assistance, Food Security, and Protection Services to Vulnerable Population	SPEAC: Strengthening the Protective Environment & the Joint Advocacy Consortium
FUNDING	European Civil Protection and Humanitarian Aid Operations (ECHO)	Lebanon Humanitarian Fund (LHF)	Danish Refugee Council (DRC)
PARTNERSHIP	AVSI Foundation	Danish Refugee Council (DRC)	

	Strengthening protection and livelihoods for Syrian refugees and vulnerable Lebanese host communities, including children, youth, and adults, in North Lebanon	Emergency Drop-In Center I for Displaced Communities due to War	Emergency Drop-In Center I for Displaced Communities due to War	Emergency Drop-In Center II for Displaced Communities due to War
FUNDING	DANIDA	Embassy of the Kingdom of the Netherlands in Lebanon	Christian Aid	
PARTNERSHIP	Save the Children International (SCI)	Terre des hommes (Tdh)		

“I benefited a lot from the awareness sessions we had. I now know how to deal with my son and guide him in a positive way without yelling at him like before. Honestly, my son’s situation wasn’t easy and I was very worried about him, but now things have improved a lot for the better.”

- Mother of S.H., a 5-year-old boy, who is benefiting from case management under the “Back to the Future V” project.

STRENGTHENING LOCAL CHILD PROTECTION SYSTEMS

Building on decades of expertise in safeguarding vulnerable children, Mouvement Social organized multi-stakeholder roundtables under the “STEPS” project in 2025, bringing together municipal representatives, judicial actors, and civil society organizations—one for Beirut and Mount Lebanon, and another for South Lebanon. The events provided a platform for dialogue, coordination, and the exchange of good practices on implementing the highest protection measures for street-connected children, with a focus on urban and peri-urban challenges.

Discussions addressed critical areas such as improving access to child protection services, reinforcing referral pathways, raising awareness of juvenile justice procedures, and strengthening municipalities’ role as frontline actors. Participants also identified urgent priorities, including temporary reception centers for at-risk children, vocational rehabilitation as alternatives to hazardous work, and enhanced multisectoral collaboration among municipalities, ministries, civil society organizations, and local committees capacitated by Mouvement Social. The roundtables concluded with actionable recommendations, formally shared with the Ministries of Justice, Education, and Social Affairs to support policy dialogue, inform service mapping, and advance more coordinated, sustainable, and locally owned child protection responses across Lebanon.



Working directly with incarcerated minors (aged 12 to 21) at Werwar Center and female inmates (18 and above) at Barbar El Khazen Prison, our 2025 services for youth and women in conflict with the law included individualized psychosocial support, court and legal assistance across multiple regions, follow-up in detention facilities, collective sessions for dialogue and conflict resolution, programs addressing social and psychological challenges, monitoring of vocational and productive workshops, and advocacy to strengthen justice and child protection systems.

YOUTH & WOMEN IN CONFLICT WITH THE LAW

56,097.99 USD

At Mouvement Social, we believe that justice and humanity must go hand in hand. In a context where punitive approaches often overshadow rehabilitation, our programs for youth and women in conflict with the law provide and advocate meaningful alternatives that support personal transformation and social reintegration.

Rooted in deep engagement and collaboration with justice actors and community partners, Our work focuses on providing practical support, skills development, and guidance to individuals in conflict with the law. By equipping them with the tools and pathways needed for reintegration, we help open opportunities for education, employment, and active participation in society.

Additionally, Mouvement Social supports the reintegration of newly released juveniles into their communities by offering psychosocial, professional, and legal support services through its centers in Ghobeiry, Tripoli, and Zahle.

33 individuals under case management

48 children were followed under community service

40 juveniles under legal follow-up

This vital work is funded by UNICEF and Mouvement Social.

“After everyone abandoned me, you did not. You gave me hope again, appointed a lawyer to follow up on my case, and I will never forget the social and psychological support that helped me think more about my future and the future of my children.”

-L.A., a 35-year-old female detainee at Barbar El Khazen prison.

2. INTERDISCIPLINARY ACTIONS

48,673 Lives Impacted

194,692 Indirect Lives Impacted

5,529,113.47 USD

“We must base our work on scientific understanding of individual and collective problems—their roots and causes—and respond to urgent needs without falling into the mistakes of charity that creates dependency.”

— Archbishop Gregoire Haddad.

At Mouvement Social, this isn't just a statement—it's how we work on the ground. Our approach connects education, protection, and socio-economic empowerment as one unified path, because people's challenges are never in isolation. We don't just provide services—we learn with communities, act on evidence and real needs, and build tools that strengthen people's agency and self-determination.

It reflects who we are: a citizens' platform where people are supported, included, and empowered to take part in shaping their own lives and communities.

	Social & Behavioral Change	Multi-Service Community Centers, MSCC - MAKANI	LINK "Lift Obstacles in Kids' Future"	Dubai Cares
FUNDING	European Union	UNICEF	French Development Agency (AFD)	Dubai Cares
PARTNERSHIP	UNICEF	Terre des Hommes – Lausanne	Partage	Save the Children International (SCI)



SOCIAL & BEHAVIORAL CHANGE

27,419 Lives Impacted

In 2025, Mouvement Social continued its work to promote the inclusion of children with disabilities (CWDs) at both individual and community levels. The program made significant strides by providing multiple therapy sessions and essential assistive devices, improving both the functional abilities and overall well-being of 269 displaced CWDs. Recognized for its expertise, Mouvement Social also led the enrollment of children with moderate to severe disabilities—both for its own programs and in collaboration with other NGOs—into specialized schools, strengthening systemic access and advancing inclusive education.

To deliver this work, the program implemented activities including identification and assessment of children with disabilities (CWDs), referral to essential services, enrollment in specialized schools, provision of therapies and assistive devices, social and behavioral change (SBC) initiatives, and capacity building for 439 stakeholders to strengthen their ability to support CWDs.

These interventions not only improve the abilities and confidence of

8 Governorates

individual children but also foster a broader culture of inclusion within schools, families, and communities. By raising awareness, shifting attitudes, and engaging key stakeholders, the program helps create environments where children with disabilities are valued, respected, and able to fully participate—laying the foundation for sustainable social change at both individual and community levels.



“I had a classmate named Karim. He didn’t hear very well, and sometimes he was slow to answer or didn’t pay attention in class. Honestly, I used to be surprised by his behavior, and sometimes I would laugh and say he was living in another world.

But one day, at the learning center, the teacher read us the story “Jad and Tala”, about a boy who had difficulty walking but was smart and loved to play like everyone else. I felt something change inside me, and I started thinking about Karim. I understood that it’s not wrong for someone to have a difficulty, and that he also loves to play and to have friends. From that day on, I started helping Karim. When he spoke or made a mistake, I listened to him and didn’t laugh. A nice friendship grew between us—we played together and laughed together. I learned that difference is not weakness, and that respect and acceptance help us live together happily.”

-A.M., a 14-year-old girl participant in “Jad and Tala” storytelling activity under the “SBC” program.

MULTI-SERVICE COMMUNITY CENTERS, MSCC – MAKANI

Building on its long-standing commitment to empowering communities, Mouvement Social continued to implement the “Makani” interdisciplinary program as a cornerstone of its protection, education, and community resilience interventions. Operating through 18 Multi-Service Community Centers across South Lebanon, Nabatiyeh, Beirut, and Mount Lebanon, “Makani” remained a safe, inclusive, and supportive environment for children, adolescents, and youth aged 3 to 18, as well as their caregivers—offering continuity, structure, and opportunity amid growing instability.

17,149 Lives Impacted

3 Governerrates

Despite the prolonged and volatile security situation in South Lebanon and Nabatiyeh, Makani activities were maintained throughout the year, ensuring uninterrupted access to educational, psychosocial, and protection services. As displacement increased and needs intensified, the program demonstrated strong adaptability by extending its reach to host internally displaced families. Through Remedial Support (RS) and Early Childhood Development (ECD) programs, Makani responded simultaneously to educational gaps and psychosocial distress, providing displaced children with safe learning spaces while supporting families in restoring routines and a sense of normalcy. These efforts played a critical role in helping IDPs recover, reintegrate, and rebuild stability following the war.



Recognizing that program quality depends on the well-being and preparedness of frontline staff, Mouvement Social also prioritized post-war capacity building for “Makani” teams. A series of consecutive trainings were delivered, focusing on staff well-being, resilience, and professional development. These sessions strengthened teams’ ability to operate under pressure, enhanced service delivery, and contributed to longer-term sustainability by fostering a healthier, more supportive work environment within both the program and the wider community.

Makani’s comprehensive services include Early Childhood Education & Development, Basic and Adapted Literacy & Numeracy, Youth Functional Skills, School Retention Support, Psychosocial Support (PSS & FPSS), QUDWA Initiatives, Child Protection Case Management, Social and Behavioral Change (SBC) activities, Health & Nutrition Support, Digital Learning and Innovation, Youth Empowerment and Leadership Development, and Adolescent Girls’ Engagement and Leadership.

Through “Makani”, we reaffirm our commitment to standing alongside children, families, and communities during crisis and recovery alike—ensuring that safe spaces, learning opportunities, and psychosocial support remain accessible even in the most challenging contexts.

“When I first came to the center, I felt very sad because I couldn’t read words while others were reading full sentences. I lost confidence in myself. My teacher helped me start with simple words and sounds, and my classmates supported me. Here, no one judges me and my teacher really cares about me. Now I can read simple sentences, and I come every day because I can see myself improving.”

- B.H. is a 15-year-old girl participating in the ABLN Program under the “MSCC” program.

LINK

"LIFT OBSTACLES IN KIDS' FUTURE"

425 Lives Impacted

In 2025, "LINK" continued to bring learning to life across our centers in Jnah, Bourj Hammoud, and Sin El Fil, transforming curiosity into action and classrooms into launchpads for young changemakers. During the summer camp, the program delivered a dynamic environmental science initiative that went far beyond textbooks, engaging children as active explorers, scientists, and advocates. Through hands-on experiments and creative workshops, participants explored climate challenges, addressed pollution, and designed practical solutions such as water filtration systems. Beyond technical knowledge, "LINK" strengthened essential skills including teamwork, public speaking, and critical thinking through debates, performances, and collaborative activities, helping children build confidence and a stronger voice in their daily lives.

At the same time, LINK's Basic Literacy and Numeracy (BLN) component sustained its steady progress and expanded to an additional level in

2 Governerrates

response to increasing demand. Students advanced from basic literacy and numeracy skills to reading full paragraphs, writing expressive texts in Arabic, and mastering core mathematical concepts, while also developing communication, resilience, and personal growth skills essential for their long-term educational journey.

Leveraging Mouvement Social's extensive experience, the project provides a wide range of services for children and their families, including Community-Based and Focused Psychosocial Support (CBPSS & FPSS), Retention and Educational Support, Child Protection Case Management, Community Awareness Sessions, Ongoing School Follow-Up, Basic Literacy and Numeracy, Protection Committee Efforts, Recreational and Expressive Activities, Positive Parenting Sessions, Support for Enrollment in Technical Schools and Universities, Youth Journalism Groups, Career Guidance Sessions, and Specialized Services.

"I participated in the tutoring sessions, and they had a positive impact on me. They helped me better understand the lessons and achieve good grades. I also learned how to draw. The teacher would draw on the board, and we would replicate it, which helped me develop my drawing skills."

- F.Y., a 10-year-old girl, participating in the RS Program and recreational activities under the "LINK" project.





GHIRAS: GUIDING HUMAN POTENTIAL, FOSTERING INCLUSION, STRENGTHENING RESILIENCE, & BUILDING MORE AWARE SOCIETIES- DUBAI CARES

3,680 Lives Impacted

4 Governates

In 2025, "Ghiras" was launched to empower children, youth, and families across Akkar, Tripoli, Ghobeiry, and Jnah, fostering inclusion, resilience, and stronger community ties. The project adopted a holistic approach that went beyond immediate services, engaging participants as active learners, advocates, and changemakers. Through interactive workshops, awareness sessions, and community initiatives, children and youth explored topics ranging from nutrition and livelihoods to child rights and environmental stewardship, while strengthening essential skills such as teamwork, leadership, and problem-solving.

At the same time, "Ghiras" provided targeted support to ensure children's well-being, retention in education, and engagement in their communities. Families and caregivers also benefited from sessions designed to enhance parenting skills, psychosocial support, and awareness of protection issues.



Leveraging an integrated, multi-sector approach, "Ghiras" delivered a wide range of services, including Food Security, Livelihoods and Skills Development, Protection and Case Management, Education and Learning Support, and Child Rights Governance.

Through these efforts, the project laid the groundwork to cultivate human potential, strengthen communities, and build a foundation for a more resilient and aware society.

"The program gave me confidence in myself and encouraged me to stay focused on my studies. I felt that someone was standing by my side."

- M.H. is a 15-year-old girl participating in the retention support program under "GHIRAS" project.

3. ADVOCACY AND STRENGTHENING SUPPORT FOR LOCAL ACTORS

“True structures in society are its human groups, the essential stakeholders—and those who serve them, the social workers and field staff, ensure continuity and existence, building the very foundations that endure.”
— Bishop Grégoire Haddad, from A Letter to Social Workers in Lebanon.

Guided by Bishop Haddad's vision, in 2025 Mouvement Social continued to strengthen local actors and reinforce community capacities across • Community Center Partnerships: Maintaining and deepening collaboration with 61 municipalities, coordinating services, and supporting locally led initiatives to ensure sustainable impact.

- **Community Center Partnerships:** Maintaining and deepening collaboration with 61 municipalities, coordinating services, and supporting locally led initiatives to ensure sustainable impact.
- **Multi-Stakeholder Roundtables:** Convening municipal representatives, judicial actors, civil society organizations, and local committees to foster child protection, social cohesion, and policy dialogue.
- **Social and Behavioral Change Initiatives:** Capacitating 439 stakeholders to enhance their ability to support children with disabilities and other vulnerable groups.
- **Juvenile Rehabilitation Programs:** Sustaining interventions for juveniles and advocating their transfer from Roumieh Prison to the Werwar Center.
- **Strategic Collaboration with SDCs:** Continuing partnerships with 23 Social Development Centers to reinforce locally owned social action.

Together, these initiatives reflect MS's enduring commitment to advocacy, capacity building, and sustainable, community-driven impact—bringing Bishop Haddad's principles to life in tangible ways today.

4. SPECIAL MILESTONES

ADVANCING JUVENILE JUSTICE: THE ROUMIEH–WERWAR TRANSFER

In September 2025, the transfer of juveniles from “Roumieh” Prison to the “Werwar” Center marked a landmark achievement in strengthening juvenile justice and child protection in Lebanon. Mouvement Social played a central role as a member of the coordinating committee, contributing to the design and implementation of a comprehensive work plan in partnership with public institutions. This plan prioritized rehabilitation over punitive detention, ensuring that young detainees receive structured support to develop skills, resilience, and pathways for reintegration.

Throughout and following the transfer, Mouvement Social has continued to provide comprehensive services to all juveniles, including individualized follow-up, psychosocial support, legal guidance, and vocational training in men's grooming, manufacturing, and woodworking. These interventions

are complemented by life-skills activities, recreational programs, and legal awareness sessions, delivered in collaboration with FPAO Association and UNODC, creating a holistic environment that fosters personal growth, rehabilitation, and ongoing reintegration.

This milestone reflects decades of advocacy and leadership by Mouvement Social. As the first organization to advocate for the separation of juveniles from adults in Roumieh Prison, MS's sustained efforts culminated in the successful transfer of young detainees to a dedicated rehabilitation facility. Through this historic achievement, and the continued delivery of comprehensive programs today, Mouvement Social ensures that juvenile justice in Lebanon moves toward a rehabilitative, rights-based approach.



GRÉGOIRE HADDAD CENTENARY: CELEBRATING A LEGACY OF VISION AND SOCIAL COMMITMENT

In 2025, Mouvement Social opened its doors to the public for its Annual General Assembly, held at the “Dawwar Al Shams” theater in honor of the 100th anniversary of Bishop Grégoire Haddad. Members of the General Assembly, board members, staff, volunteers, and friends—210 in total—attended, marking a unique occasion to celebrate Haddad’s enduring influence on social action in Lebanon. The event underscored Mouvement Social’s commitment to transparency and accountability, featuring the presentation of the organization’s 2024 financial report and a public discussion of achievements and priorities.

The event also featured a reading of Haddad’s poem “Love is the Life of Nations,” a documentary showcasing Mouvement Social’s projects across Lebanon, and the launch of the **2025 Manifesto**, reaffirming the organization’s mission in light of current national challenges. Through this centenary celebration, Mouvement Social honored the visionary principles of its founder while officially launching the sequence of activities planned to celebrate and reflect on his legacy throughout the year.

STRENGTHENING ORGANIZATIONAL POLICIES AND GOVERNANCE

In 2025, Mouvement Social intensified efforts to reinforce its institutional foundations through the development of key governance frameworks that align with its core mission and values. As part of this process, the organization finalized a comprehensive Human Resources Manual, a Conflict of Interest Policy, and a Procurement in Emergency Guide, all designed to ensure ethical, transparent, and accountable practices across departments, centers, and field operations. These frameworks not only enhance operational coherence and compliance with best practices but also reflect MS’s core values of inclusivity, integrity, and participatory engagement.

The finalized policies are scheduled for launch in 2026 and will be accompanied by targeted staff training to embed these standards throughout the organization. At the same time, important institutional strengthening initiatives remain underway, including the development of internal bylaws, a robust Enterprise Resource Planning (ERP) system, and a Safety and Security Policy. This strategic work contributes directly to MS’s mission of enabling citizens to participate actively in shaping their realities, increasing the self-determination of disadvantaged groups, and building a fair and humane society rooted in justice and collaboration.



STRATEGIC ACADEMIC PARTNERSHIP WITH AUNOHR: ADVANCING NONVIOLENCE CAPACITY

In 2025, Mouvement Social formalized a strategic academic partnership with the Academic University College for Non-Violence and Human Rights (AUNOHR)—the only specialized university of its kind in Lebanon and the Arab region—to strengthen institutional practice in nonviolence, social cohesion, and conflict transformation. Through this collaboration, around 30 staff members completed a certified 90-hour academic training program on group dynamics and social cohesion, combining applied methods, dialogue tools, and nonviolent approaches to community work. Participants received recognized academic attestations and credits upon completion. This investment reinforces MS’s organizational culture and equips field teams with practical frameworks aligned with its mission of rights-based, non-sectarian, and socially transformative action.



5. HUMAN CAPITAL & INTERNAL ACTIVITIES

CONTINUOUS LEARNING AND EMPOWERMENT

In 2025, more than 400 Mouvement Social staff members, local community members, and volunteers took part in trainings covering a wide range of topics tailored to the needs and objectives of our projects and programs, including but not limited to:

- Social and Behavior Change (SBC) & Inclusion
- Protection from Sexual Exploitation and Abuse
- Non-violence
- Security and Protection
- Child Protection Policies
- Project-related Trainings

HUMAN RESOURCES & INTERNSHIPS

In 2025, Mouvement Social strengthened its partnership with universities and educational institutions, hosting 65 student interns from various institutions to engage in meaningful hands-on experiences:

MS Community center	# OF INTERNS
Saida	13.84%
Sin El Fil	13.84%
Bourj Hammoud	21.53%
Akkar	3.07%
Nabatieh	1.53%
Jdeidet El Fekha	6.15%
Tripoli	6.15%
Ecole Jnah	9.23%
Ghobeiry	13.84%
Jnah	10.76%

84 volunteers contributed by volunteering within MS centers

6. KEY FINANCIAL FIGURES

	TOTAL EXPENSES IN USD	RATIO %
SOCIO-ECONOMIC EMPOWERMENT	1,244,433.46	12%
EDUCATION	2,332,578.61	22%
PROTECTION	1,266,000.38	12%
YOUTH & WOMEN IN CONFLICT WITH THE LAW	56,097.99	1%
MULTI-SECTORIAL	5,529,113.47	53%
TOTAL IN USD	10,428,223.92	100%



TOTAL INCOME

\$10,428,223.92 provided by the following donors and partners:





Annual Report 2025



Address: Lebanon, Beirut, Badaro Main Road, Mouvement Social Building

Phone: +961 1 381 879 | +961 1 390 335

Fax: +961 1 387 736

Email: mssl@mouvementsocial.org

www.mouvementsocial.org